



ARMSTRONG WOLFE

Q3 & Q4 Asset Management Schedule

Q3 Schedule ICOOC		
Time/Date	Topic	Region
Thursday 16th September 1230 - 1330 BST / 0730 - 0830 EDT / 1930 - 2000 HKT	Offshoring and Outsourcing Optimising the mix for a Global Asset Manager (supported by Luxoft)	Global
Tuesday 21st September 1230 - 1330 BST / 0730 - 0830 EDT / 1930 - 2030 HKT	COO Cluster Call Validating working practices Interim catch up on policies, practices and pandemic implications	Global



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Q4 Schedule ICOOC		
Time/Date	Topic	Region
Thursday 14th October 1230 - 1330 BST / 0730 - 0830 EDT / 1930 - 2030 HKT	Horizon Scanning and emerging risk assessment The role of the COO in managing threat and strategic risk management	Global
Thursday 4th November 1600 - 1730 BST / 1100 - 1230 EDT	Debate: Culture is more effective than controls in preventing poor conduct	Global
Tuesday 16th November 12:30 - 13:30 GMT / 07:30 - 08:30 EST / 20:30 - 21:30 HKT	<u>Product Development: ESG 2022 onwards</u> Sustainable and ESG, here to stay, faddish in nature or 'replacement offering' to current offerings	Global
Friday 19th November 1230 - 1330 GMT / 0730 - 0830 ES	<u>2021 into 2022: Bridging the gap between risk and execution to drive revenue growth</u> COO discussion on how best to shift focus from conduct to commercial risk	Global