



ARMSTRONG WOLFE™

Q3 & Q4 Markets COO Schedule

Q3 Schedule ICOOC		
Time/Date	Topic	Region
Wednesday 22nd September 1700 - 1800 BST / 1200 – 1300 EDT	Workforce Planning Series Follow on from Future of the Workplace	North America / EMEA
Tuesday 28th September 1500 – 1600 BST / 1000 – 1100 EDT	Are Industrial Partnerships inevitable for Investment Banks? (co-host EY) Sharing views on Industrial Partnership trends, why the COOs should look at this now and the implications of working on this topic	EMEA



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Q4 Schedule ICOOC		
Time/Date	Topic	Region
<p>Tuesday 5th October 1500 – 1600 BST / 1000 -1100 EDT</p>	<p><u>iCOOC Regulatory: ESG and Climate Change</u></p> <ul style="list-style-type: none"> - Reviewing the industry’s adoption of standard data, analysis, and disclosure practices and how effectively has the industry developed roadmaps to measure progress and impacts? - Key milestones for 2022? 	North America / EMEA
<p>Wednesday 6th October 1500 – 1600 BST / 1000 – 1100 EDT</p>	<p>iCOOC Operations: Operational Resilience Developing a fresh perspective and approach to emerging risk identification</p>	North America / EMEA
<p>Wednesday 27th October 1800 – 2100 BST The RAC, Pall Mall, London</p>	<p>COO London Roundtable Dinner (A COO regrouping) A look forward Assessing the key challenges for the COO community in 2022</p>	EMEA
<p>Thursday 4th November 1600 – 1730 BST / 1100 - 1230 EDT</p>	<p><u>Debate: Culture is more effective than controls in preventing poor conduct</u></p>	North America / EMEA
<p>Friday 19th November 1230 – 1330 GMT / 0730 – 0830 EST / 2030 – 2130 HKT</p>	<p>2021 into 2022: Bridging the gap between risk and execution to drive growth A COO discussion on how best to shift focus from Conduct to Commercial Risk</p>	Global